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## Private Credit: Overview and Update on Investor Trends

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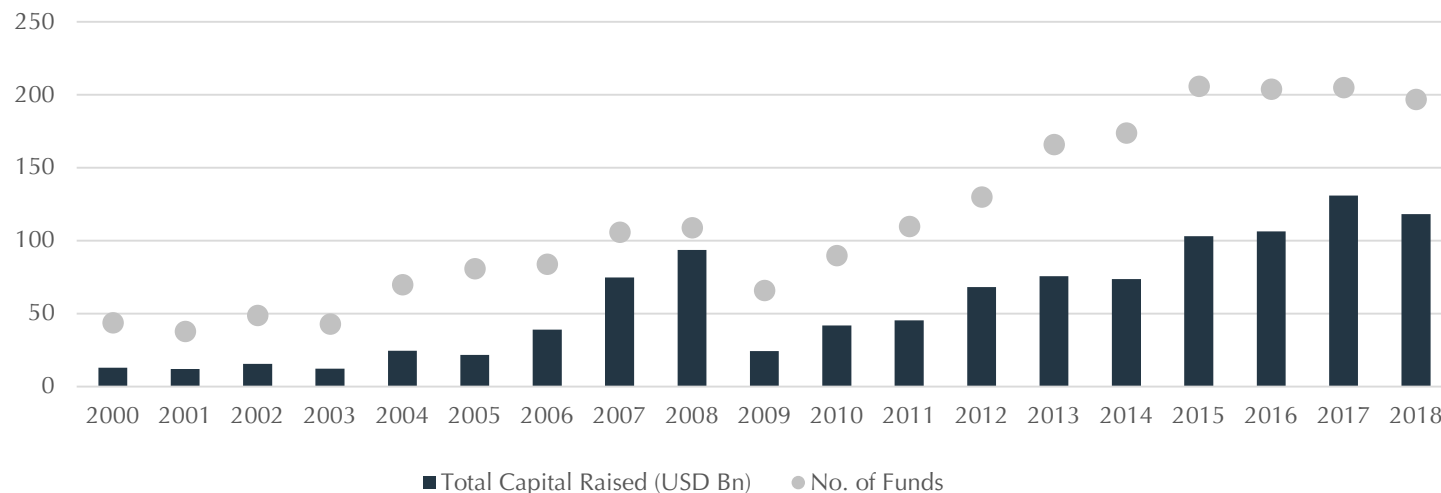
# Private Credit

## Primary motivations:

- Potential enhanced yields over public credit due to illiquidity and complexity premium
- Exposure to strategy “diversifiers” via wide spectrum of underlying collateral types
- Income generation through contractual yield, usually floating rate based

## At the same time, capital inflows remain strong:

- Private debt funds raised \$118 billion in commitments in 2018 – the second most of any year on record<sup>1</sup>
- However, private credit is not without its issues. Investors cite the top 3 issues as: rising interest rates, pricing / valuations, and competition for assets<sup>2</sup>



Source: Preqin Data, as of June 24, 2019

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1. Preqin Data, as of June 24, 2019  
 2. 2019 Preqin Global Private Debt Report

# Defining Private Credit - Spectrum of Strategies

DIRECT LENDING	DISTRESSED & SPECIAL SITUATIONS	SPECIALTY FINANCE	STRUCTURED CREDIT	REAL ESTATE CREDIT	REAL ASSETS CREDIT
<b>U.S. Direct Lending</b> Senior Opportunistic LMM (sponsored) LMM (non-sponsored) Private BDCs Industry Focused SBIC Revolvers	<b>Corporate Distressed</b> U.S. European Emerging Markets Global Single Trade	<b>Consumer &amp; SME Lending</b> Marketplace Finance Lender/Platform Finance	<b>CLO</b> CLO Debt CLO Multi Captive CLO Equity 3 <sup>rd</sup> Party CLO Equity	<b>U.S. CRE Core Lending</b> U.S. CRE Core Lending	<b>Infrastructure Lending</b> Senior Focus Sub-IG Focus Mezz Focus
<b>European Direct Lending</b> Senior Opportunistic Lower Middle Market Country-Specific Funds	<b>Real Estate Distressed</b> U.S. European Global	<b>Factoring &amp; Receivables</b> Factoring & Receivables	<b>CRE</b> Non-Agency CRE B-Piece Agency CRE B-Piece CMBS/CRE	<b>U.S. CRE Transitional Lending</b> Large Loan Middle Market Small Balance Opportunistic	<b>Energy Credit</b> Energy Lending Energy Mezzanine Lending Opportunistic
<b>Emerging Markets Lending</b> Asian African CEE/Middle East Latin American Pan-EM	<b>Special Situations</b> U.S. European Emerging Markets Global	<b>Regulatory Capital Relief</b> Regulatory Capital Relief	<b>RMBS</b> RMBS	<b>U.S. CRE Bridge Lending</b> Large Loan Middle Market Small Balance	<b>Trade Finance</b> Trade Finance
<b>Global Direct Lending</b> Global		<b>Royalties</b> Healthcare Music/Film/Media Energy & Minerals Royalties	<b>Consumer ABS</b> Consumer ABS	<b>European CRE Lending</b> Bridge Transitional Core	<b>Metals &amp; Mining Finance</b> Metals & Mining Finance
		<b>Healthcare Lending</b> Healthcare Lending	<b>Esoteric ABS</b> Esoteric ABS	<b>EM CRE Lending</b> EM CRE Lending	<b>Agricultural Credit</b> Agricultural Credit
		<b>Venture Lending</b> Venture Lending	<b>Europe Structured Credit</b> European Structured Credit	<b>Residential Mortgages</b> Residential NPLs Single Family Rental Mortgage Servicing Rights Residential Origination	<b>Transportation</b> Aviation Lending Maritime Lending Road & Rail Lending Diversified Transportation Lending
		<b>Insurance Linked</b> Diversified Life Non-Life	<b>Structured Credit Multi-Sector</b> Structured Credit Multi-Sector		
		<b>Litigation Finance</b> Litigation Finance			
		<b>Merger Appraisal Rights</b> Merger Appraisal Rights			
		<b>PE Portfolio Finance</b> PE Portfolio Finance			
<b>MEZZANINE</b>					
<b>U.S. Mezzanine</b> Upper Middle Market Middle Market Lower Middle Market					
<b>European Mezzanine</b> European Mezzanine					
<b>Structured Equity</b> Structured Equity					

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## Private Credit – At a Glance

<b>Underlying Asset Types</b>	Corporate, real estate, real assets, consumer
<b>Fund/Investment Structures</b>	Private equity style, draw-down vehicles, custom vehicles, SMAs, co-investments
<b>Status</b>	Performing, non-performing
<b>Capital Structure</b>	ABL, senior CF, 2 <sup>nd</sup> lien, mezz, structured
<b>Yield</b>	Typically paid floating-rate
<b>Fund Term</b>	Typically 4 to 8 years, excluding extensions
<b>Management Fee</b>	Commonly 1.0%-1.5%, typically paid on invested capital
<b>Incentive Fee</b>	Commonly 10% - 20% over a preferred return

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## Private Credit – Complementary to Traditional Allocations

Private Credit	vs. Private Equity	vs. High Yield Bonds	vs. Hedge Funds
Typical Benefits	<ul style="list-style-type: none"> <li>- Typically lower fees / often paid on invested capital</li> <li>- J-Curve mitigation</li> <li>- Current yield</li> <li>- Shorter fund duration</li> <li>- Capital structure seniority</li> <li>- Less dispersion of returns / narrower range of outcomes</li> </ul>	<ul style="list-style-type: none"> <li>- Benefit from rising rates (floating rate)</li> <li>- Senior vs. subordinated</li> <li>- Yield pick-up from illiquidity premium</li> <li>- Less price volatility / technical-driven selling</li> <li>- Lower EBITDA leverage</li> <li>- Covenant protection</li> </ul>	<ul style="list-style-type: none"> <li>- Suitable structure for less liquid assets</li> <li>- Preferred return or hard hurdle</li> <li>- Improved transparency</li> <li>- Reduced investor adjacency risk</li> <li>- Reduced cash performance drag</li> <li>- Less whipsaw risk</li> </ul>
Typical Drawbacks	<ul style="list-style-type: none"> <li>- Lower expected returns / upside is capped</li> <li>- GP track record duration often limited</li> <li>- Less operational control</li> </ul>	<ul style="list-style-type: none"> <li>- Less liquidity</li> <li>- Slower capital deployment</li> <li>- Less market transparency</li> <li>- Smaller issuers</li> <li>- Higher fees</li> </ul>	<ul style="list-style-type: none"> <li>- Less liquidity</li> <li>- No ability to short</li> <li>- Less able to pivot with opportunity</li> </ul>

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# Approaches to Portfolio Construction

## Fixed Income Substitute:

*Diversified positions in senior lending strategies - often a combination of corporate and real estate debt GPs*



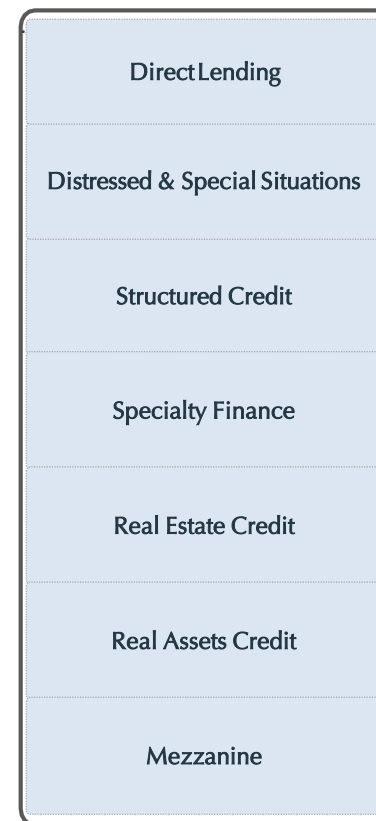
## Core + Satellite:

*Concentrated positions in direct lending and/or cross asset complemented with smaller holdings in specialized GPs*



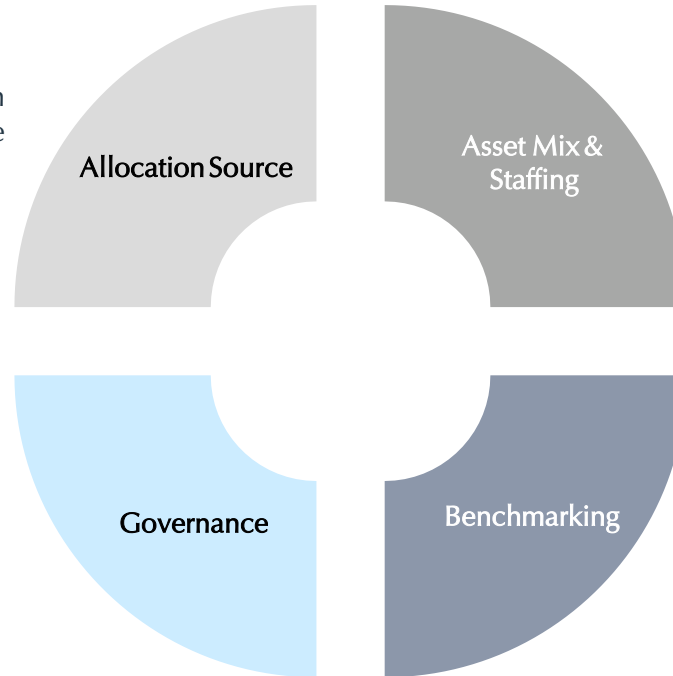
## Opportunistic:

*Diversified across various collateral types with a bias towards niche opportunities*



# Implementation Challenges

- Where should the source of allocation come from (e.g., high yield, private equity, hedge funds, other)?



- How are investment decisions made?
- Who has the ultimate signoff?

- What asset types will it include? (e.g., real estate, corporate, real assets?)
- Who at the organization should manage (i.e., Fixed Income, PE, Absolute Return, Team effort)?

- How should it be measured/ benchmarked (i.e., high yield index, levered loan index, LIBOR + spread, custom mix)?

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